



SNS COLLEGE OF TECHNOLOGY



AN AUTONOMOUS INSTITUTION

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COIMBATORE**

DEPARTMENT OF CIVIL ENGINEERING

MACHINE LEARNING FOR CIVIL ENGINEERS

II YEAR / IV SEMESTER

Unit 4 : Reinforced Learning

Topic 2 : Decision Theory



Objective

- The main aim of decision theory is to help the decision-maker in selecting best course of action from amongst the available course of action



Structure of Decision Making

Decision Maker:

- The decision maker refers to individual or a group of individuals responsible for making the choice of an appropriate courses of action amongst the available courses of action.

Courses of action:

- The alternatives courses of action or strategies are the acts that are available to decision maker.
- Example: The number of units of a particular item to be ordered for stock.



States of nature (outcomes):

The events identify the occurrence which are outside of the decision maker's control and which determine the level of success for a given act.

Example: The level of market demand for a particular item.

Payoff(conditional profit values):

Each combination of a course of action and a state of nature is associated with a payoff, which measures the net benefit to the decision maker that accrues from a given combination of decision alternatives and events



Payoff table:

For a given problem , lists the states of nature (outcomes) and a set of given courses of action. For each combination of state of nature and courses of action ,the payoff is calculated.

Regret or opportunity loss:

The opportunity loss has been defined to be the difference between the highest possible profit for a state of nature and the actual profit obtained for the particular action taken.



Types of Decision Making

- ❑ Decision making under certainty
- ❑ Decision making under uncertainty
- ❑ Decision making under risk



Decision Making under Certainty



The decision maker knows with certainty the consequences of selecting every course of action or decision choice.

Technique Used:

System of equations

Linear programming

Integer programming etc



Decision Making under Uncertainty



Under this condition ,

There is no historical data available or no relative frequency which could indicate the probability of the occurrence of a particular state of nature.

In other words ,

The decision maker has no way of calculating the expected payoff for the courses of action.

Example: When a new product is introduced in the market.



Methods

- I. The criterion of pessimism or **maximin**
- II. The criterion of optimism or **maximax**
- III. **Minimax regret** criterion
- IV. Criterion of realism (**Hurwitz criterion**)
- V. Criterion of rationality (Baye's or **Laplace criterion**)

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The Criterion Of Pessimism Or Maximin: (Waldian Criterion)



It was suggested by **Abraham Wald**.

The decision criterion that has the least possible loss. locates the alternative strategy

Steps:

- i. Determine the lowest outcome for each alternative.
- ii. Choose the alternative associated with the best of these.



THE CRITERION OF OPTIMISM OR MAXIMAX:



It was suggested by **Leonid Hurwitz**.

The decision criterion locates the alternative strategy with the highest possible gain.

Steps:

- i. Determine the best outcome for each alternative.
- ii. Choose the alternative associated with the best of these.



MINIMAX REGRET CRITERION:



It was suggested by **Leonard Savage**.

It is used to identify the opportunity loss (regret) associated with each state of nature if a particular course of action is undertaken.

Regret payoff

= **maximum payoff for each state of nature – payoff.**

STEP

21 Feb 2018

- I. Construct a payoff table.
- II. Compute the opportunity loss or regret for the alternatives.
- III. Identify the maximum regret for each alternatives.
- IV. Select the alternative associated with the lowest of these.



CRITERION OF REALISM(HURWITZ CRITERION)

This criterion is a compromise between an optimistic and pessimistic decision criterion.

- ❖ In this method, a coefficient of optimism C ($0 \leq C \leq 1$),
 $C=0$ for pessimism and $C=1$ for optimism.
- ❖ Decision maker will select the alternative for which **Hurwitz value is maximum.**

Hurwitz value=

$$\text{(Maximum payoff for alternative)} \times C + \text{(Minimum payoff alternative)} \times (1-C)$$



CRITERION OF RATIONALITY(BAYE'S AND LAPLACE CRITERION)

It was developed by **Thomas Baye's and Laplace.**

Steps:

- I. Calculate the average outcome for each alternative .
- II. Select the alternative with maximum average.

DECISION MAKING UNDER RISK:



Probabilities could be assigned to future events by reference to similar **previous experience** and **information**.

Knowing the probability distribution of the states of nature, the best decision is to be select that course of action which has the **largest expected payoff value**.

EXPECTED MONETARY



VALUE (EMV):



(maximizing expected monetary value)

Steps:

- ❑ construct a **payoff table**.
- ❑ List the **conditional payoff values** associated with each combination of course of action and state of nature along with the corresponding probabilities of the occurrence of each state of nature.
- ❑ Calculate the **EMV for each course of action** by multiplying the conditional payoffs by the associated probabilities and add these weighted values for each course of action.
- ❑ Select **the course of action that gives the optimum EMV**.

EXPECTED VALUE WITH PERFECT INFORMATION:



The expected value with perfect information is the expected return , if we have perfect information before a decision has to be made.

Expected value with perfect information

$$= \sum (\text{best outcome for each state of nature}) \times (\text{probability of that state of nature})$$

The expected value of perfect information , EVPI

$$\text{EVPI} = \text{Expected value with perfect information} - \text{Maximum EMV}$$

Remark:

✓ Maximum EMV = Expected value without perfect information

EXPECTED OPPORTUNITY LOSS (EOL):

(minimize expected opportunity loss)

Steps:

- ❑ Construct a **payoff table**.
- ❑ List the **conditional payoff values** associated with each combination of course of action and state of nature along with the corresponding probabilities of the occurrence of each state of nature.
- ❑ Construct a conditional opportunity (regret) loss table
 - Regret payoff**
= maximum payoff for each state of nature – payoff.
- ❑ Calculate the EOL for each course of action by multiplying the conditional opportunity (regret) loss



- Select the course of action that gives the **minimum EOL.**

- Here,
Minimum EOL=Expected value with perfect information (EVPI).



Thank You!!