

# SNS COLLEGE OF TECHNOLOGY



Coimbatore-35

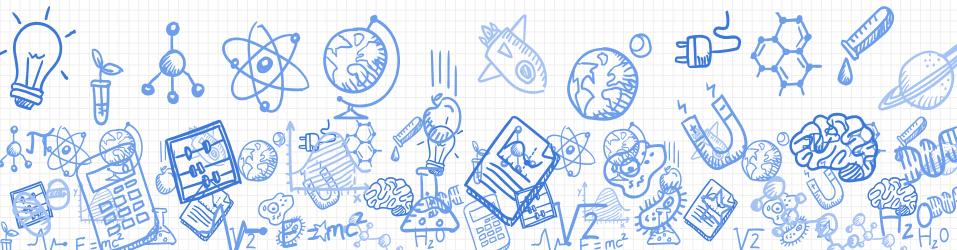
An Autonomous Institution

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# DEPARTMENT OF MECHANICAL ENGINEERING 19MEE 304 – TOTAL QUALITY MANAGEMENT III YEAR - V SEM UNIT 2 – TQM PRINCIPLES

**TOPIC – Employee Involvement (2 Part)** 





#### **TEAM**

Group of people working together to perform common achievement / goal.

#### **TEAMWORK**

Cumulative actions of the team during the achievement of goal.





# **BENEFITS OF TEAMWORK**

- Improved solutions to quality problems.
- Improved communication.
- Improved integration.
- Improved honesty.



#### TYPES OF TEAM

- ✓ Process improvement Team- Improvement of process.
- ✓ Cross functional Team- solving complex problems.
- ✓ **Natural work Team** normal routine work.
- ✓ Self Directed/ self managed Team- plan, execute &direct.





#### **Characteristics of successful Teams**

Sponsor- person from council members.

Team charter- document/ person indicating mission.

Team composition- shouldn't exceed 10 members.

Training- members are well trained.

Ground rules- basic rules.

Clear Objectives- Stated clearly.

Accountability- periodic status report.







#### Characteristics of successful Teams - Cont.....

Well defined decision procedures.

Resources- tools.

Trust – management trust on team.

Effective problem solving- efficient methods.

Open communication- everyone should talk.

Appropriate leadership- leader who leads.

Balanced participation.

Cohesiveness- single unit not in subgroups.





#### **Barriers To Team Process**

Insufficient training.

Lack of management support.

Lack of planning.

Project scope too large.

No clear measures of success.





#### **Recognition & Reward**

Recognition is a process whereby management shows acknowledgement.

Recognition is a form of employee positive motivation.

The acknowledgement may be financial, psychological in nature.

Reward is a tangible one, such as increased salaries, gain sharing etc.





#### **Recognition & Reward**

#### **NEED FOR RECOGNITION**

- Improve employees moral.
- Create satisfied workplace.
- Stimulate creative efforts.

#### Types of rewards

- **☀**Intrinsic rewards- Non monetary, appraisals
- **☀**Extrinsic rewards- pay / compensation issues





### **Performance Appraisal**



Performance appraisal is a systematic and objective assessment or evaluation of performance and contribution of an individual.

#### Need for performance appraisal

- To identify employees for salary revision, promotion etc.
- To determine training and development needs.
- To motivate employees.
- To validate the selection procedures.
- To make the supervisors more observant of their subordinates.





### SIX PROCESS OF PERFORMANCE APPRAISAL

- 1. Establish performance standards.
- 2. Communicate performance.
- 3. Measure actual performance.
- 4. Compare with standards.
- 5. Discuss the appraisal with employees.
- 6. If necessary, take correction actions.





# **Benefits of Employee Involvement**



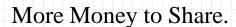
Better decisions.

Better improvement.

Corrective action.

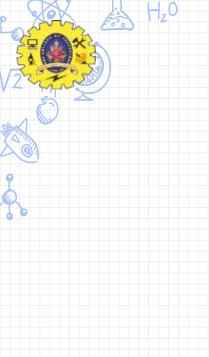
Effective Cooperation & Communication.

Loyalty Increases & Floating Population Reduces.











# THANKS!

