

# **SNS COLLEGE OF ENGINEERING**

Kurumbapalayam (Po), Coimbatore – 641 107 An Autonomous Institution Accredited by NBA – AICTE and Accredited by NAAC – UGC with 'A' Grade Approved by AICTE, New Delhi & Affiliated to Anna University, Chennai



### **DEPARTMENT OF MANAGEMENT STUDIES**

**COURSE NAME : 19BA101- MANAGEMENT AND ORGANISATIONAL BEHAVIOUR** 

I YEAR /I SEMESTER

**UNIT 4- GROUP BEHAVIOR** 

**Topic 4.2: GROUPS Vs TEAMS, ROLES** 





### DEFINITION:

Team is defined as a small number of people with complementary skills who are committed to a common purpose, performance goals, and approach for which they hold themselves mutually accountable.

#### FEATURES:

- Committed to goals
- Support one another willingly
- Trust and support each other
- Offer suggestions and feedback
- Work to resolve differences and each consensus.



#### GROUP VERSUS

Group refers to a number of people who are connected by some shared activity, interest, or quality Team refers to a number of persons associated together in work or activity

TEAM

May not share a common goal Share a common cause or goal

Specific roles and duties are not assigned to individuals

Specific tasks are assigned to each individual

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Members are independent Members are interdependent

Members may not know each other Members are aware of each other's weaknesses







Definitions:

"A set of expected behaviour patterns attributed to some one occupying a given position in a social unit.

Ex: part of friendship group, family, organisation etc.One may play several role.

**TYPES OF GROUP ROLE** 



WORK ROLE MAINTENANCE ROLE BLOCK ROLE

WORK ROLE – these roles relate to task-oriented activities involved in accomplishing the group tasks or group goals.
Ex: Developing strategy for accomplishing the task
Assigning jobs, evaluating work progress

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# **GROUP ROLE**



# MAINTENANCE ROLE

These roles relate to social-emotional activities of group members that help maintain their involvement and commitment to group.
Ex: Encouraging other fellow members to participate
Praising and rewarding other members for their excellent contribution

Other activities designed to maintain a friendly group atmosphere.

# **GROUP ROLE**



# BLOCKING ROLES

These are the activities that disturb or destroy the group. These activities may include such things as dominating the decisions, attaching other group members, disagreeing unreasonably with other group members and distracting the group by unnecessary humour.

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#### Role Identity:



Certain actual behaviors create role identity. Two elements that define role identity are;

Role Perception - An individual is expected to behave according to his own perception in the group or organisation on the basis of job description, clues provided etc.

Role Expectation – defined as how others believe one should behave in a given situation





